

Respect, Caring, Safety, Well-Being, **Responsibility, Justice**









2009 **Annual Report**

Since its founding in 1937, the National Council of Juvenile and Family Court Judges has pursued a mission to improve the juvenile justice system and raise awareness of the issues that touch the lives of many of our nation's children and families. This commitment to improving the way courts deliver justice to children and families in crisis has made the NCJFCJ a leader in continuing education opportunities, research, and policy development in the field of juvenile and family justice.

Based on the University of Nevada, Reno campus since 1969, the NCJFCJ is led by a 30-member Board of Trustees and issue-focused committees made up of dedicated and enthusiastic NCJFCJ members. NCJFCJ's research division, the National Center for Juvenile Justice in Pittsburgh, Pennsylvania, has been relied upon for more than 35 years by federal agencies and national, state, and local organizations around the country for its quality research and technical assistance. Our dedicated staff, located in Reno, Pittsburgh, and Washington, D.C., are committed to meeting the needs of our members and others working in the field.

More than 70 years have passed since NCJFCJ's founding, but our goals and mission have not changed. They continue to focus on meeting the needs of dedicated judges and other professionals in their efforts to improve the lives of our nation's children and families.

NCJFCJ facts at-a-glance

ESTABLISHED:	1937, headquartered at the University of Nevada, Reno since 1969.	
MEMBERSHIP:	More than 1,850 members (judges, magistrates, referees, court administrators, probation officers, and other juvenile and family justice professionals) from every state and several foreign countries.	
LEADERSHIP:	30-member Board of Trustees, led by Judge Douglas F. Johnson, NCJFCJ President.	
ANNUAL BUDGET: \$14 million.		

STAFF: 105, located in Reno, Nevada, Washington, D.C., and Pittsburgh, Pennsylvania.



n 2009, the National Council of Juvenile and Family Court Judges remains committed to ensuring that our nation's children and families receive the best possible outcomes from a justice system that is fair, effective, and timely. As the nation struggles to recover from the worst economic crisis in decades, challenges continue to confront families across the country, as well as the courts, judges, and related professionals who serve them.

NCJFCJ's members are the inspiration behind our continuing progress and service to the field. NCJFCJ takes pride in providing the essential tools—including the best possible training, technical assistance, and research—to help our nation's judges and related professionals meet the challenges they confront daily in their work in our juvenile and family courts.

This report celebrates NCJFCJ's challenges and successes in 2009. Following are some highlights:

What's New

NCJFCJ published a number of resources during 2009 on topics including child safety in custody cases, court reform involving American Indian and Alaskan Native children, the state of dependency court research, aftercare, juvenile arrest statistics, reasonable efforts for dependency cases involving domestic violence, among many others.

Collaboration

NCJFCJ continues to collaborate with other national organizations on projects, publications, and other resources, including the American Bar Association Center on Children and the Law, Association of Family and Conciliation Courts, Family Violence Prevention Fund, National Child Traumatic Stress Network, and the National CASA Association.

Continuing Education

In 2009, NCJFCJ trained or assisted in training more than 15,000 judges and juvenile and family justice professionals at its Reno headquarters and around the country on a variety of topics related to juvenile and family justice. Educational highlights included the first-ever national conference on supervised visitation and safe exchange (A New Direction for a Safer Tomorrow: A National Conference on Supervised Visitation and Safe Exchange, San Diego, California); the first regional Child Abuse and Neglect Institute (White Plains, New York); Juvenile Drug Court Micro-Trainings focused on Drugs and the Adolescent Brain and the Science of Behavior Change (Portland, Oregon); and the interactive Managing Challenging Family Law Cases held in conjunction with The National Judicial College in Reno.

Research

In 2009, NCJFCJ's research division, the National Center for Juvenile Justice, created a new college scholarship opportunity for budding researchers through the Maurice B. Cohill Jr. Young Investigator Award. The award will honor high school students interested in research and justice issues who demonstrate the curiosity, passion, insight, and creativity required for a good researcher.

Looking to the Future

The NCJFCJ looks forward in 2010 to presenting the redesigned March conference, now titled *National Conference on Juvenile and Family Law* in Las Vegas, Nevada; release of the revised publication *A Guide for Effective Issuance & Enforcement of Protection Orders (Burgundy Book);* publication of *Courts Catalyzing Change Initial Hearing Benchcard Technical Assistance Brief;* and publication of a special issue of *Juvenile and Family Court Journal* focused on domestic violence and its impact on children and families in the court system.

"I think [the NCJFCJ] should be the organization that people think of first when they think of issues involving children and families."

> Judge Ernestine S. Gray New Orleans, Louisiana

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President's Message

elcome to the 2009 Annual Report of the National Council of Juvenile and Family Court Judges. This report offers ample information about significant work we have accomplished in the past year for judges and others working in juvenile and family courts. However, the true recipients of our work are the children and families whose lives we strive to improve.

Once again, NCJFCJ's Juvenile and Family Law, Family Violence, and Permanency Planning for Children departments, and our research division, the National Center for Juvenile Justice, have exceeded expectations with their outstanding expertise and support for those of us in the field. We thank our dedicated staff for their pro-



fessional and personal commitment to achieving excellence. We also thank our membership for their countless hours of voluntary service to the NCJFCJ. Please continue to encourage others to become members. With humble gratitude, we acknowledge NCJFCJ's reputation as the leader in juvenile and family law, court systems collaboration, reforms, and improvement which lead to justice and decent lives for children and families. In spite of our successes, we cannot and do not rest on our past achievements. The call to respond to children and families in need in our juvenile and family courts remains ever present. Together, we can shoulder the load. I have been honored to serve as President during this year that has seen unprecedented challenges, as well as exceptional accomplishments and success.

Douglas 7. Johnson

Judge Douglas F. Johnson

In the Summer of 1969, when NCJFCJ moved from the American Bar Center in Chicago to the University of Nevada campus in Reno, just two employees were on staff: Marie Mildon and Mary (Volpa) Mentaberry. Forty years later, NCJFCJ Executive Director Mary Mentaberry welcomed more than 300 guests to a dinner on January 27, 2009, to mark the Council's 40th anniversary in Reno.

Held at the Silver Legacy's Downtown Reno Ballroom, the event focused not only on NCJFCJ's Nevada roots, but also paid tribute to two longtime supporters: Nevada State Senator Bill Raggio and the University of Nevada, Reno, represented by President Milton Glick. Senator Raggio has been instrumental in supporting the NCJFCJ and in advocating for the improvement of juvenile and family court systems. The support of UNR has been equally essential and has led to collaborative endeavors which opened new doors to help NCJFCJ better fulfill its mission. The event was emceed by Reno Mayor Bob Cashell and Phil Satre, former chief executive of Harrah's Corporation.



Nevada Senator William Raggio and UNR President Milton Glick were honored at the anniversary event held in January 2009. From left are NCJFCJ Executive Director Mary Mentaberry, Senator Raggio, Dr. Glick, and NCJFCJ President for 2008-09, Judge Patricia A. Macías.

Executive Director's Report

his year's annual report reflects the work of an organization which for over 70 years has focused on providing services to judges and court systems nationwide. As the nation's oldest judicial membership organization, the NCJFCJ is recognized for its high quality judicial and interdisciplinary education as well as for the other resources—technical assistance, research and statistics, and publications—provided annually. Juvenile and family law professionals have come to rely upon NCJFCJ for its unique, state-of-theart resources as they strive to improve practice on and off the bench in communities nationwide.

In 2009, we at NCJFCJ celebrated our 40th anniversary on the University of Nevada, Reno campus. That collaboration has resulted in development of relationships throughout the University system, including with the University of Nevada at Las Vegas' Boyd School of Law, a collegial and collaborative relationship with the National Judicial College (also housed at UNR), and a professional pool of UNR graduates now employed at NCJFCJ.

Children and families who come before the nation's juvenile and family courts today face many challenging issues. Cases that initially present a single issue may include multiple challenges, including child abuse and neglect, domestic violence, juvenile delinquency, family dysfunction, and substance abuse. Judges rely upon the NCJFCJ to provide the necessary information in order to navigate these issues, improve practice in their courtrooms, and lead systemic change within their jurisdictions.

The cornerstones of NCJFCJ's work—judicial leadership and collaboration—provide our members with a foundation for court improvement in hundreds of jurisdictions nationwide. Through NCJFCJ's program departments and national conferences, we provide judges and others with the tools to expand their knowledge regarding the cases before them, to improve practice in their courtrooms, and to work with system stakeholders to assess practice, identify challenges, plan for change, and implement new practices and policies that will result in better outcomes for children and families.

While providing resources to members and others outside NCJFCJ has been key to our work for decades, the emergence of a new area of focus has been critical to driving the organization forward into the future. Our members have urged the NCJFCJ to advocate on behalf of its members and the children and families they serve. As a result, speaking out on issues and helping to shape the national agenda around children and families has been a significant focus of NCJFCJ's work in 2009. NCJFCJ's Board has supported the



reauthorization of the Juvenile Justice and Delinquency Prevention Act and the Youth Promise Act. And, while advocating for enhanced resources for NCJFCJ's work, we have addressed issues related to children and families on Capitol Hill, at the White House, and among key Federal agencies.

In 2009, the nation's economy significantly impacted the work of courts and court systems across the country. Staff

furloughs, closure of court facilities, and diminishing resources critically affected courts and service systems. Striving to meet the needs of judges as resources for continuing education shrank, NCJFCJ began to re-think its programming, including expanding regional training and retooling conferences to provide a broader scope of educational opportunities. As a result, conference attendance has remained strong in spite of the economy.

Most importantly, this year's economic downturn presented numerous challenges for families throughout the nation. High unemployment and home foreclosures headlined the news in 2009. We know that poverty puts more of our nation's most vulnerable population at higher risk for unhealthy outcomes, at a time when resources to help them rebound continue to diminish. These problems add substantially to the already daunting challenges faced by our juvenile and family courts.

While we cannot predict future economic challenges, we can expect that there will be an increased need for communication, collaboration, training, and other resources NCJFCJ provides in order to meet the needs presented by the population served by juvenile and family courts. NCJFCJ stands ready to continue to provide the resources necessary to meet those needs and to work as a collaborative partner in the field to advocate for the needs of children and families nationwide.

Mary V. Mentaberry



Family Violence Program

The Family Violence Department (FVD) is dedicated to improving the way courts, law enforcement agencies, and others respond to family violence, while recognizing the legal, cultural, and psychological dynamics involved. Its ultimate goal is to improve the lives of domestic violence victims and their children.

In 2009, the FVD hosted two major national conferences, distributed 7,374 publications, responded to 910 technical assistance requests, and had 5,659 items downloaded from its Web site. Highlights of the year include:

National Summit on the Intersection of Domestic Violence and Child Maltreatment Inspiration to Innovation: Leadership, Partnership, and Change

Effective Intervention in Domestic Violence & Child Maltreatment Cases: Guidelines for Policy and Practice (Greenbook)

In June 2009, the *Greenbook* project presented the *National Summit* on the Intersection of Domestic Violence and Child Maltreatment— Inspiration to Innovation: Leadership, Partnership, and Change in Jackson Hole, Wyoming. The Summit, co-sponsored by the FVD and the Family Violence Prevention Fund (FVPF), built upon lessons learned since 1999 when the FVD published the landmark *Greenbook* which identified ways for family courts, child welfare agencies, and domestic violence programs to collaborate and address the co-occurrence of domestic violence and child maltreatment more effectively.

National Judicial Institute on Domestic Violence (NJIDV)

The NJIDV, funded by OVW, is a joint project of the FVD and the FVPF that provides a continuum of judicial education in the area of domestic violence with a basic Enhancing Judicial Skills course and a more advanced Continuing Judicial Skills course. In 2009, the NJIDV trained 993 judges and judicial professionals from across the country at seven trainings, including the *Judicial Roundtable Discussion: Batterer Accountability and Opportunity for Change* at the FVD's Center for Education on Violence Against Women in Washington, D.C.

The Resource Center on Domestic Violence: Child Protection and Custody

The Resource Center provides technical assistance, training, policy development, and publications in the special issue area of child protection and custody in adult domestic violence cases. Training highlights in 2009 included participating in the *Managing Challenging Family Law Cases: A Practical Approach* and *Fostering Resilience in Families Experiencing Domestic Violence*. The FVD continues its work on domestic violence and differentiation, exploring how to screen cases to determine family dynamics, identifying safe intervention methods, and assessing which outcomes afford the most contact consistent with safety needs.

Enhancing Judicial Skills in Cases Involving Abuse and Sexual Assault Against the Elderly

The OVW-funded Elder Abuse project is a collaborative effort of the FVD and the FVPF. The project's goal is to enhance the safety of elderly individuals and to ensure greater perpetrator accountability through judicial education.

A Framework for Enhanced Judicial Response in Domestic Violence, Child Custody, and Visitation Cases

In 2009, the Framework project partners (the FVD with OVW and the American Bar Association's Commission on Domestic Violence) published a resource for judges—*A Judicial Guide to Child Safety in Custody Cases*—to explore best practices in supervised visitation and custody matters involving domestic violence, sexual assault, stalking, and dating violence.

Full Faith and Credit: Making It Happen

This OVW-funded project focuses on domestic violence protection orders at both the issuing and enforcement stages. In 2009, the FVD revised the *Full Faith and Credit: A Passport to Safety, A Judge's Bench Card* to reflect changes in the Violence Against Women Act of 2005. The FVD is completing the revision of A Guide for *Effective Issuance & Enforcement of Protection Orders (Burgundy Book)*. The new publication, *Civil Protection Orders: A Guide for Improved Practice,* will be available in 2010.



Safe Havens: Supervised Visitation and Safe Exchange Grant Program

In September 2009, the FVD, in partnership with the Office on Violence Against Women (OVW), presented the first-ever national conference on supervised visitation and safe exchange in San Diego, California. The conference, entitled *A New Direction for a Safer Tomorrow: A National Conference on Supervised Visitation and Safe Exchange*, convened national experts to provide professionals in the field of supervised visitation and safe exchange with information on how better to provide services that account for domestic violence. The FVD is also developing an interactive Web site that will feature interactive training modules and serve as a resource library for Supervised Visitation Program grantees and non-grantees.

"It exhilarated me, educated me, and definitely motivated me to work toward the development of a site in our county."

> Conference Participant A New Direction for a Safer Tomorrow: National Conference on Supervised Visitation and Safe Exchange September 2009

Juvenile and Family Law Department

The mission of the Juvenile and Family Law Department (JFLD) is to impact national policy and enhance the functioning of juvenile and family courts through research, professional education, and technical assistance to support healthy outcomes for children, youth, families, and communities. Whether at national conferences for 1,000 participants or small, intensive workshops for 20, the JFLD continues to provide cutting-edge training and technical assistance in areas such as delinquency, substance abuse, judicial leadership, problem-solving court principles, social cognition, child support enforcement, dually-adjudicated youth, adolescent and child development, and a host of other topics in juvenile and family law. Although stable funding remains elusive, JFLD staff continues to work to sustain the department through collaborative efforts and development of diverse streams of funding support.

Training highlights for 2009 included Enhancing Your Juvenile Drug Court held in Dallas, Texas and Louisville, Kentucky; Drug Testing in Juvenile Drug Courts and The Science of Behavior Modification: Using Incentives and Sanctions in Juvenile Drug Courts in Baltimore, Maryland; Core College: Role of the Juvenile Court Judge at NCJFCJ headquarters in Reno; Managing Challenging Family Law Cases (held in partnership with the National Judicial College) in Phoenix, Arizona; 2009 Joint Dependency/Delinquency All-Sites Conference in Newport Beach, California; Drugs and the Adolescent Brain and The Science of Behavior Modification in Portland, Oregon; and Designing Your Juvenile Drug Court in Kansas City, Missouri. Due to budget cuts and increased travel restrictions in many jurisdictions, two annual courses were not held: Evidence in Juvenile and Family Court and Judicial Response to Alcohol and Other Drugs.

Other notable training events during 2009 included two statewide juvenile drug court trainings, provided under MOUs with the states, in Little Rock, Arkansas, and New Orleans, Louisiana; and training on drug testing procedures in Pima County, Arizona, for more than 330 juvenile court professionals. Altogether in 2009, the JFLD provided 14 trainings for more than 1,000 juvenile and family court professionals.

The Delinquency Model Court Project supports improved practice in delinquency cases in jurisdictions across the nation through dissemination and implementation of the *Juvenile Delinquency Guidelines: Improving Court Practice in Delinquency Cases* (JDG) and efforts have continued to secure base funding to support the implementation of the JDG. To date, implementation of the *Guidelines* via Model Court sites has been supported through contract funding from each site. There were six active Model Courts in 2009 including Austin, Texas; Buffalo, New York; Cincinnati, Ohio; Reno, Nevada; San Jose, California; and Tucson, Arizona. All six courts attended the 2009 Joint Dependency/Delinquency Lead Judges' Meeting and All-Sites Conference.

The JFLD competed and was awarded two contracts in 2009 with the Judicial Council of California, Administrative Office of the Courts. Under the Guide for Juvenile Delinquency Court Performance Measures Project, the JFLD is assisting in the development of statewide delinquency court performance measures for California. The purpose of the second contract, the Juvenile Court Users Research and Technical Assistance Project, is to work with the selected pilot courts to identify the challenging areas for court users, propose possible solutions, and assist with implementation of specific strategies.

The JFLD continues to work with the Annie E. Casey Foundation to bring NCJFCJ members the latest information from the Juvenile Detention Alternatives Initiative through training inserts and articles in NCJFCJ's *Juvenile and Family Justice TODAY* magazine. Staff also is consulting as an advisor and as part of the National Training Team faculty for the National Center for State Courts' National Campaign to Ensure the Racial and Ethical Fairness of America's State Courts Project.

Three publications were developed under the National Juvenile Drug Court Training and Technical Assistance Project that will be released in 2010: *Managing and Sustaining Your Juvenile Drug Court; Ensuring Fidelity to the Juvenile Drug Courts Strategies in Practice – A Program Component Scale;* and Using Sober *Support Groups in Your Juvenile Court.* Staff worked with the National Child Traumatic Stress Network to draft a Technical Assistance Brief, *Ten Things Every Juvenile Court Judge Should Know About Trauma and Delinquency,* also to be published in 2010.

Responsive technical assistance, both office-based and on-site to judicial officers and other juvenile and family court professionals, continued to be a particular strength of the JFLD. Nearly 175 technical assistance requests were fulfilled in 2009, including intensive on-site work in delinquency courts in nearly one-half dozen states. Further, JFLD coordinated several international visits to the NCJFCJ for the purpose of information sharing.

"Through the [Delinquency] Model Court process, we have created an environment of continual self-assessment, improvement, and evaluation in the context of a working collaboration of child-serving agencies. We are focused on using detention and probation only for the right purposes, and not inappropriately pulling youth further into the juvenile justice system."

> Judge Patricia Escher Pima County Juvenile Court, Tucson, Arizona

National Center for Juvenile Justice

The National Center for Juvenile Justice (NCJJ) is the research division of the National Council of Juvenile and Family Court Judges. NCJJ is the oldest juvenile justice research group in the United States, having conducted national and sub-national studies on crime and delinquency since 1973. NCJJ's success for the past 36 years has been predicated on a sound understanding of empirical research within a sophisticated yet practical sensitivity to the context of practitioner settings. This unique blend of professional skill and practical experience produces scientifically rigorous work that can be practically understood and used for improving implementation practices and the outcomes they hope to achieve.

NCJJ's flagship projects are still the cornerstones of the Center's work and include the National Juvenile Court Data Archive (1978), the National Juvenile Justice Data Analysis Project (1990), and the Technical Assistance to the Juvenile Court Project (1984). In addition to these national projects, NCJJ works locally and in more than 20 states to provide research, planning, and evaluation services to practitioners and policymakers on a wide range of juvenile justice and child welfare issues.

Leadership Transition

Longtime NCJJ Director E. Hunter Hurst III retired in 2008 after 35 years of service. After a national search, Dr. Patricia E. Campie was hired to take over as Director. According to NCJJ founder Judge Maurice B. Cohill Jr., "Under Hunter Hurst's leadership, the National Center for Juvenile Justice has become the premier and primary source of knowledge and technical assistance for the federal government, judges, court-related personnel, and childcare agencies, not to mention academic researchers." Dr. Campie has an established track record in research, grant-writing, and non-profit management and is making great strides in her new role at NCJJ.

Strategic Planning

In 2009, NCJJ created a three-year Strategic Development Plan, which clarifies the goals, objectives, and activities that must be accomplished to take NCJJ to the next level of success in its continuing efforts to achieve its mission of "Effective justice for youth and families through research and technical assistance." The five priorities addressed by this plan include:

- Address Shifts in Federal Funding: NCJJ must look to crossfertilize its efforts with those in health and human services, education, and labor which provide services for at-risk and justice-involved youth and their families.
- 2. Provide Greater Reach to Jurisdictions: NCJJ must strengthen

and expand its current presence in jurisdictions by more proactively reaching out to states and localities in developing new projects and by helping jurisdictions connect with each other through NCJJ's many projects.

- 3. *Develop and Enhance Staff Capacity:* The well-seasoned experts who work at NCJJ need to have their expertise used more strategically to capitalize on the wealth of knowledge this experience brings, while also helping our next generation of young researchers learn and grow.
- 4. Better Utilize Organizational and Community Resources: NCJJ must work more closely with NCJFCJ's other program departments to help infuse data-driven thinking into the work these departments are doing with jurisdictions across the United States. Corporations and the foundation community must be approached in a more systematic and strategic fashion that will help develop their own capacity to make better use of their juvenile justice philanthropy.
- Generate Opportunities to Translate Research into Practice: NCJJ must find more effective means for using technology to improve operational efficiencies and share the resources, research, and work we are doing with a wider range of audiences, from legislators to school teachers.

The Maurice B. Cohill Jr. Young Investigator Award

In honor of Judge Maurice Cohill's decades of service to the field of juvenile justice research, NCJJ created the Cohill Young Investigator Award in Fall 2009. Four students from across the nation will be selected each year to receive recognition for exemplary research papers written on one of four research topics:

- Juvenile Law and Public Policy
- Juvenile Courts and Probation
- Juvenile Delinquency and Dependency
- Juvenile Crime and Law Data Analysis and Interpretation

The first place winner will receive a \$500 scholarship to the college of his or her choice, an all-expense paid trip to NCJFCJ's Annual Conference and plaque presentation at the awards ceremony, a plaque of honor installed at NCJJ headquarters in Pittsburgh, a letter of commendation from NCJFCJ's Board of Trustees, and a spotlight article in NCJFCJ's nationally distributed *Juvenile and Family Justice TODAY* magazine. The annual competition is open to high school students in grades 11 and 12 and will run from October to April of each academic year. Application materials are available on NCJJ's Web site: *www.ncjj.org*.

"...Especially helpful to us was [NCJJ's] explanation of [our local] issues in the bigger juvenile justice picture, the distinction between the political and legal issues that sometimes become mixed but have their own unique ramifications, and the distinction between the needs of youth and the intent of the juvenile justice or adult criminal justice system."

> Terrence W. Modglin Director of Public Policy National Network for Youth

Permanency Planning for Children Department

Victims Act Model Courts Project

In 2009, the Model Courts continued the implementation of Model Courts: The Next Generation, focusing on program accountability and performance-based system reform. The project was honored to add the Gila River Indian Community in Arizona as a member of the Model Court family. Also, in partnership with the New York Court Improvement Project, the PPCD is helping to implement a statewide Model Court with 17 new counties in New York joining the project in 2009.

The PPCD continued its groundbreaking work with the *Courts Catalyzing Change: Achieving Equity and Fairness in Foster Care* (CCC) initiative. Through the bold leadership of the Model Court Lead Judges, several states are implementing this important initiative statewide. In addition, the PPCD began research in 2009 to assess the effectiveness of the Courts Catalyzing Change Benchcard, which focuses on improving the preliminary protective hearing. This quasi-experimental study examines the influence of race in judicial decision making and tests the effectiveness of the Benchcard on both process and outcome measures.

National Child Welfare Resource Center on Legal and Judicial Issues

The NCJFCJ, the American Bar Association (ABA), and the National Center for State Courts (NCSC) were awarded the National Child Welfare Resource Center on Legal and Judicial Issues. The three organizations were previously involved in a partnership known as the Court/Child Welfare Collaborative. This new partnership will enable PPCD to work more closely with Court Improvement Projects (CIPs) across the country. The PPCD will complete development of the Judicial Leadership Curriculum and new cutting-edge Training Evaluation Tools through the Resource Center.

National Campaign to Prevent Teen and Unplanned Pregnancy

The PPCD and the National Campaign to Prevent Teen and Unplanned Pregnancy entered into a collaborative partnership to develop and disseminate technical assistance designed to prevent teen and unplanned pregnancy. The National Campaign has requested ongoing partnership with the PPCD to develop model practices for courts to focus on prevention of teen and unplanned pregnancy and pilot the practices in select Model Courts.

New Hampshire Interstate Compact on the Placement of Children (*ICPC*) *Booklet.* As a follow-up to the assessment of the State of New Hampshire's ICPC statutes and policies completed by the PPCD in 2008, New Hampshire requested PPCD's assistance in developing a state-specific booklet to provide judges and stakeholders with guidance on utilizing and complying with the ICPC.

Permanent Families Project

During 2009, PPCD staff hosted the annual *Child Abuse and Neglect Institute (CANI)* in Reno. In addition, PPCD staff and lead judge faculty refined the CANI curriculum and, supported by the Model Courts project, held the first regional CANI in New York. The regional CANI gave the NCJFCJ the unique opportunity to take the institute "on the road" and provide training to judicial officers in their own region of the country.

Washington Workload Study

The Washington Administrative Office of the Courts contracted with the PPCD to examine judicial workload in dependency cases in the state of Washington. This project is a multi-phase, multiyear assessment measuring workload based on a best practices implementation model. Statewide implementation began in 2009 following two years of intensive study and system reform in three specific sites of the country.

Other PPCD project activities

- Serving on the planning committee and providing faculty for the third National Judicial Summit on the Protection of Children
- Continued work as a member of the National Education Working Group
- Continued work with Court Improvement Projects across the country
- Continued work as a member of the National Advisory Board for the Quality Improvement Center on the Privatization of Child Welfare Services (QIC PCW)
- Work with the Adopt Us Kids Interjurisdictional Workgroup

Publications completed:

- Technical Assistance Brief, Court Reform and American Indian and Alaskan Native Children: Increasing Protections and Improving Outcomes
- Healthy Beginnings, Healthy Futures: A Judge's Guide, jointly published with the American Bar Association Center on Children and the Law and ZERO TO THREE
- Model Courts' National Agenda Implementation Guide
- Technical Assistance Brief, Better Outcomes for Infants and Toddlers: Judicial Survey on Infants and Toddlers and the Dependency Court System, Summary of Findings Report

"CCC is the forebearer of fundamental change for ALL children and their families in our nation's foster care system. It is changing the way courts view the majority of families in protection cases. Once the fundamental principles of CCC are practiced throughout this country, minority foster children will have the same chances for 'real permanency,' permanency rather than aging out, as non-minority foster children have today."

Judge Patricia Martin Chicago, Illinois

10 Membership

NCJFCJ's nearly 2,000 members—juvenile and family court judges, referees, masters, commissioners, court administrators, probation officers, counselors, social workers, and other related professionals—hail from every state and several foreign countries. Our members play a vital role in the organization, from attending trainings and working on committees to being trained as faculty and serving in leadership roles. Although their perspectives may differ, their goals are the same: to administer effective and enlightened justice, to rehabilitate troubled youths and families, to protect abused and neglected children, and to be an advocate for the best interests of children, families, and victims of domestic violence.

Non-judicial professionals hold associate NCJFCJ membership, and many are also members of the National Juvenile Court Services Association. The NJCSA, a membership organization for court personnel has, since 1972, worked toward improving the skills and proficiency of professionals in the juvenile justice system.

NCJFCJ members have the opportunity to serve on committees focusing on domestic violence, dependency, juvenile delinquency, family law, and international juvenile justice issues to lend their professional perspective and expertise to addressing the challenges faced by juvenile and family courts.

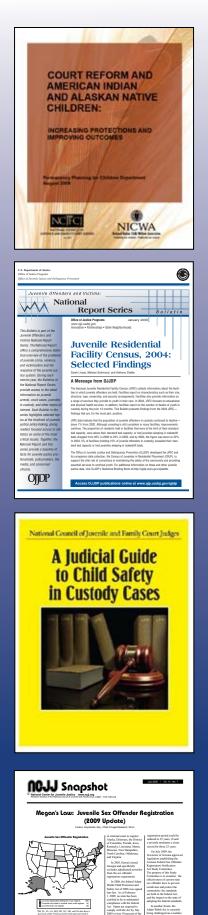
Publications

NCJFCJ's long-standing serial publications—the monthly *Juvenile and Family Law Digest*, quarterly *Juvenile and Family Court Journal*, and quarterly *Juvenile and Family Justice TODAY*—continue to provide the field with the latest information on issues affecting juvenile and family courts. The Digest, published monthly as an online resource, provides judges



and other professionals with a summary of recent case law in the juvenile justice field. The quarterly *Juvenile and Family Court Journal* and *TODAY* magazine present articles on topics related to the field of juvenile justice and family law.

In 2009, NCJFCJ also published a wide variety of resources focusing on such topics as child safety in custody cases, court reform and American Indian and Alaskan Native Children, the state of juvenile dependency court research, judicial survey results on obtaining better outcomes for infants and tod-dlers, delinquency cases waived to criminal court, and many more. These publications can be ordered or accessed at NCJFCJ's Web site (*www.ncjfcj.org*), which provides the latest information on the organization's projects, publications, and conferences, as well as many other valuable resources for juvenile justice professionals.



"I attended the Annual Conference in San Francisco a few years ago and it really opened my eyes about what was possible."

> Judge Mario Ramirez Jr. Edinburg, Texas

Financial Statement 11

THE NATIONAL COUNCIL OF JUVENILE AND FAMILY COURT JUDGES AND AFFILIATES CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2009

REVENUES, GAINS AND OTHER SUPPORT		
Federal and state sources		10,783,777
Foundation sources		1,747,252
Other sources and contributions		68,531
Dues and subscriptions		357,398
Investment income		201,450
Registration fees		497,402
Other revenue		241,678
Contributions in-kind		6,465
Total Revenues, Gains and		
Other Support		13,903,953
EXPENSES AND LOSSES		
Personnel		7,936,672
Travel		1,382,739
Contracts and honorarium		832,119
Subrecipients		809,077
Equipment leases and maintenance		72,623
Supplies and operating expenses		2,288,607
Other Council activities		248,680
Interest expense		9,875
Depreciation		62,201
Unrealized loss on investments		192,027
Contributions in-kind		6,465
Loss on disposition of assets		-
Total Expenses and Losses		13,841,085
Change in Net Assets		62,868
NET ASSETS, October 1, 2008		2,548,060
NET ASSETS, September 30, 2009	\$	2,610,928

Note: Please see September 2009 Audit Report for complete presentation and notes to the financial statements.

NCJFCJ audit reports are available online at www.ncjfcj.org; click on About Us/Audit Reports.

12 Sources of Support

Support from foundations, corporations, federal, state, and local agencies, and individuals is vital to the work of the NCJFCJ. The NCJFCJ gratefully acknowledges those organizations and individuals who have generously contributed during 2009, enabling the NCJFCJ to continue in its leadership role in the area of juvenile and family justice.

Agencies, Foundations, Organizations

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"I know of no organization that does a better job in trying to help children and families than the National Council of Juvenile and Family Court Judges. Children come first."

Judge Eugene Arthur Moore Pontiac, Michigan

14 Leadership

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Vision/Mission Statement 15

The **VISION** of the National Council of Juvenile and Family Court Judges is for a society in which every family and child has access to fair, equal, effective, and timely justice.

The **MISSION** of the National Council of Juvenile and Family Court Judges is to provide all judges, courts, and related agencies involved with juvenile, family, and domestic violence cases with the knowledge and skills to improve the lives of the families and children who seek justice.

As revised and adopted by the NCJFCJ Board of Trustees at their Mid-Winter Meeting, January 28, 2009, Reno, Nevada.

THE NATIONAL COUNCIL OF JUVENILE AND FAMILY COURT JUDGES WILL SEEK TO FULFILL ITS MISSION THROUGH THE FOLLOWING GOALS:

- Improving the standards, practices, and effectiveness of the nation's courts handling juvenile delinquency, family law, dependency, and domestic violence cases;
- Providing training for judges and other professionals who serve in these courts;
- Providing support for judges and other professionals through continuing education, research, publications, and technical assistance;
- Providing technical support to court systems regarding their structure, management, and procedures;
- Contributing to the development and implementation of national policy, standards, and procedures regarding children and families;
- Acknowledging and upholding the rights of all parties and victims, the safety of all family members, and the safety of the community;
- Informing the nation as to the work of the courts that hear juvenile delinquency, family law, dependency, and domestic violence cases.

Adopted by the NCJFCJ Board of Trustees at their meeting in conjunction with the 72nd Annual Conference, July 11, 2009, Chicago, Illinois.



"There is no greater work than helping a child find a safe home, a youth find a better way, or a family live free from violence."

> Judge James A. Ray (ret.) Toledo, Ohio



NATIONAL COUNCIL OF JUVENILE AND FAMILY COURT JUDGES

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